

<b>Item No.</b>	<b>Classification:</b> Open	<b>Date:</b> 19 August 2010
<b>To</b>	Cabinet Member for Children's Services	
<b>Report title</b>	Gateway 1 - Procurement Strategy Approval – BSF Phase 3 Schools	
<b>Ward(s) or groups affected</b>	Cathedral, Chaucer, The Lane, South Camberwell, Peckham Rye	
<b>From</b>	SSF Project Director	

## RECOMMENDATION

1. That the Cabinet Member for Children's Services approve the procurement strategy outlined in this report for the
  - Notre Dame School project;
  - St Saviour's and St Olave's School Project;
  - Breedinghurst School
  - KS3 and KS4 Pupil Referral Unit Projects, and;
  - Charter School Project
that Southwark's Local Education Partnership (LEP) be authorised to proceed to Stage 1, Development of New Project Proposals.

## BACKGROUND INFORMATION

2. On May 2 2007, the council's Executive approved the gateway 1 report for the procurement of Southwark's LEP as part of the report entitled 'Southwark schools for the future: BSF Outline business case (OBC)'.
3. On October 29 2008, the Major Project Board approved the appointment of Balfour Beatty Capital, trading as Transform Schools ("Transform Schools") as the selected bidder; and delegated authority to the Strategic Director of Major Projects to approve contract award for the LEPco. This partnership has since been rebranded as 4Futures.
4. On 6 April 2009, the Strategic Director of Major Projects approved contract award for the LEPco to Balfour Beatty Capital. On 12 May 2009, the Strategic Director of Major Projects approved the execution of this contract.
5. The Strategic Partnering Agreement (executed on 13 May 2009) for the LEPco gives the LEPco exclusivity to deliver all of Southwark's BSF projects, subject to a project approval process.
6. The project approval process set out in the Agreement has two stages: Stage 1 - new project proposals; and Stage 2 - new project final approval submission. The expectation is that the LEP will generally take c. 12 months to take a project through Stages 1 and 2.
7. On February 17 2009, Executive delegated authority to the Chief Executive to nominate the Local Authority Representative named in all contracts with the LEPco, and delegated to the Local Authority Representative authority for Gateway 1 and Gateway 2 approvals for phase 2 and phase 3 of the BSF programme, subject to the following constraints:
  - The scope of the schemes is consistent with that agreed by Executive as part of the OBC approval (2 May 2007); or the scope of an individual scheme has increased but is fully funded by a third party and has no detrimental impact on any other school in the programme.
  - The financial implications to the council are in keeping with the parameters set out in the

SSF OBC Update report noted by Major Projects Board at its meeting of November 21 2007.

8. The Leader of the Council has delegated authority for Gateway 1 approval for phase 3 of the BSF programme, under Section 14 of the Local Government Act, to the Cabinet Member of Children's Services. This approval is subject to the constraints outlined above in paragraph 7.
9. On 23<sup>rd</sup> March 2010, the Executive approved the submission of a stage 0 submission for Phase 3 to Partnerships for Schools. This submission is required to reaffirm the commitments made to the relevant projects and programme at OBC and outline any changes to the proposals.
10. On the 23<sup>rd</sup> March 2010, the Executive approved the proposed timings of Gateway 1 and Gateway 2 decision making through the development of the Phase 3 programme. These proposed timings include Gateway 1 approval being sought prior to the issue of a new project request report from 4 Futures.
11. The Notre Dame, St Saviour's and St Olave's, Breedinghurst KS3 and KS4 and Charter School projects are BSF Phase 3 projects and are therefore subject to the exclusivity parameters agreed in the Strategic Partnering Agreement with the LEP.
12. New School Rotherhithe remains part of Southwark's phase 3 programme, however this report does not seek approval to progress New School Rotherhithe at this time. A further report will be considered by the Cabinet ahead of the progression of proposals for New School Rotherhithe.

### Key contract information

13. The seven projects set out in paragraph 1 to this report will result in the contract agreements and governing body agreements set out in Table 1.

**Table 1: Suite of contracts and agreements which are subject of this Gateway 1**

<b>Contract agreements and counterparties</b>				
<b>Contract</b>	<b>Contract purpose</b>	<b>Initial term</b>	<b>Extension</b>	<b>Parties</b>
Design & Build Contract – Notre Dame School	Refurbishment of Notre Dame school	No term*	N/A	Council LEPco
Design & Build Contract – St Saviour's and St Olave's	Refurbishment of St Saviour's and St Olave's School	No term*	N/A	Council LEPco
Design and Build Contract – Breedinghurst EBD	Refurbishment of Breedinghurst EBD	No term*	N/A	Council LEPco
Design and Build Contract – KS3 Pupil Referral Unit	Refurbishment of KS3 Pupil Referral Unit	No term*	N/A	Council LEPco
Design and Build Contract – KS4 Pupil Referral Unit	Refurbishment of KS4 Pupil Referral Unit	No term*	N/A	Council LEPco
Deeds of variation relating to the Facilities Management Agreement	Umbrella contract for Facilities Management Services for D&B schools.	10 years	5+5+5 years	Council LEPco
ICT only Contract - Charter School	ICT services only	5 years	5 years	Council LEPco
Phase 3 ICT Contract (for Notre Dame School, St Saviour's and St Olave's, Breedinghurst EBD, KS3 PRU and KS4 PRU)**	ICT services for Phase 3 schools – Contract term will commence when services commence at the first phase 3 school to start operation services.	5 years	5 years	Council LEPco
<b>Governing body agreement and counterparties***</b>				
<b>Agreement</b>	<b>School counterparties</b>	<b>Agreement purpose</b>		
Governing Body Agreement – Development Agreement	Governing Body of each school	Agreement covering the construction period, given school is in possession of the site		

Governing Body Agreement – FM services agreements***	Governing Body of each school	Agreement governing the FM services for each school
Governing Body Agreement – ICT services agreements	Governing Body of each school	Agreement governing the ICT services for all phase 3 schools.

\*the contract will fall away on the expiry of defects liability period that will follow the completion of construction.

\*\*It is intended that the ICT contract will cover all schools in Phase 3 (St Saviour's and St Olave's, Notre Dame School, Bredinghurst EBD, KS3 Pupil Referral Unit, KS4 Pupil Referral Unit, Charter School). The LEP will progress ICT proposals together with individual schools. As part of the Strategic Partnering Agreement, a programme wide financial model has been agreed, which allows the affordability of each school to be assessed, and provides the basis for approval to be given for each school to progress.

\*\*\* Umbrella FM contract has already been signed for all schools – this governing body agreement governs the mechanism for a school stepping into the existing contract. Gateway 2 approval for the FM contract was given on 6 April 2009 by Strategic Director of Major Projects, under delegated authorities.

14. The key financial implications of these contracts as stated in the LEP's Stage 0 submissions are set out later in this report.

**Reason for this procurement / business case/justification for the procurement**

15. The rationale for this procurement was considered by Southwark Executive, as part of the report entitled 'Southwark schools for the future: BSF Outline business case (OBC)' (2 May 2007).

16. The council has entered into a Strategic Partnering Agreement (SPA) with the LEP which governs the relationship between the parties, and particularly how works and services are to be procured for secondary schools in the BSF programme, of which St Saviour's and St Olave's, Notre Dame, Bredinghurst EBD, KS3 PRU, KS4 PRU and Charter School are included. The SPA grants to the LEP exclusivity in relation to major capital projects for secondary schools which are funded under the BSF programme, subject to a number of conditions being met. The SPA details the 'approval criteria' against which the council can judge whether to proceed with a proposal from the LEP, which includes considerations such as whether costs are within target and whether proposals meet the Local Authority Requirements. The council is also permitted to consider the LEP's track record for existing projects. Only in the event that these conditions are not met can the council procure these works and services outside of this exclusivity arrangement.

17. The council received the first Track Record test and Assessment of Continuous Improvement Targets (CIT) as part of the Stage 2 submissions for the phase 2 schools; the Strategic Partnering Board confirmed that it considered that the LEP had passed the first annual track record test on 25<sup>th</sup> May 2010, and the Continuous Improvement targets have been rolled forward for phase 2, and will be measured as part of the track record test for future years. The submission also stated that 4 Futures has achieved an 11% reduction on FM management costs between phase 1 and phase 2.

**Market considerations**

18. Market development considerations were considered by the Major Projects Board, as part of the report of October 29 2008, approving the appointment of Balfour Beatty Capital, trading as Transform Schools ("Transform Schools") as the selected bidder. This partnership has since been rebranded as 4Futures.

19. 4 Futures is a Limited Company whose major shareholder has over 250 employees and an international area of activity. In their final bid, 4 Futures have included the following opportunities for local labour and market development:

- Young people – mentoring, training opportunities for young people, throughout supply chain, with clear understanding of how this can be linked into curriculum pathways, and a

focus on hard to reach young people.

- school staff – leadership and management training opportunities within the supply chain, for example, work shadowing, teacher placements in business, business management mentoring.
- Targeted employment – work placement and apprenticeship opportunities, linked into Southwark’s existing Building London Creating Futures (“BLCF”) work place coordinator model. Also offer for local employment opportunities in support services, FM and ICT services.
- Small and Medium-sized Enterprises (“SME”) support – commitment to meet the buyer type events, and other mechanisms to secure opportunities for SME supply-chain, including Black and Minority Enterprises (“BME”) (meet the buyer to be held in partnership with the council).
- Additional Corporate Social Responsibilities (“CSR”) activities or initiatives – other CSR activities, not required by legislation or regulations that demonstrate a commitment, such as voluntary initiatives etc. (Youth programmes).

### Structure and contents of this report

20. Given the decisions already made as stated above, the purpose of this report is to confirm that the LEP Stage 0 submission meets the conditions within which the Cabinet Member for Children’s Services has the delegated authority to commission the LEP to proceed to Stage 1, as set out in paragraphs 7 and 8.

21. The Key Issues for Consideration are set out in three sections:

- General Gateway 1 information – this sets out the information that would be expected in a standard Gateway 1 report.
- Delegated authority conditions – this sets out information and data to confirm that the conditions within which delegated authority has been given are met.
- Key project risks – this section sets out the key project risks that have been identified, together with a mitigation strategy agreed with the LEP.

## KEY ISSUES FOR CONSIDERATION

### GENERAL GATEWAY 1 INFORMATION

#### Policy implications

22. The policy implications for this procurement were considered by Southwark Executive, as part of the report entitled ‘Southwark schools for the future: BSF Outline business case (OBC)’ (2 May 2007).

#### Procurement project plan

Activity	Complete by:
<b>Gateway 1:</b> Procurement strategy for approval report (this report)	August 2010
New Project Request Letters to be submitted to 4 Futures	September 2010
Stage 1 submissions	November 2010
<b>Gateway 2:</b> Contract award for approval report (end Stage 2)	June 2011
Contract award	July 2011
Operational services commencement – St Saviour’s and St Olave’s	April 2013

Activity	Complete by:
Operational services commencement – Notre Dame School	August 2013
Operational services commencement – Bredinghurst	Jan 2013
Operational services commencement – KS3 Pupil Referral Unit	July 2014
Operational services commencement – KS4 Pupil Referral Unit	July 2013
Contract completion date*	August 2018*
FM contract completion date	August 2037**

\*this is for the ICT contract, the D&B contracts will fall away on the expiry of defects liability period that will follow the completion of construction (which is the same as the operational services commencement date), as set out in Table 1 above.

\*\* Subject to extension provisions

23. The Stage 1 submissions for each scheme are scheduled to be completed in November 2010. Once submitted, they will be reviewed by the BSF project office, Southwark Property and Children's Services ICT advisors, supported by external consultancy. As a result of this review, it will be confirmed whether the Conditions have been met by the LEP. Following this, as approved in the 23<sup>rd</sup> March 2010 report to Executive, the Stage 1 submission will be considered by the Strategic Partnering Board chaired by the LAR, and approval to proceed to stage 2 will be delegated to the LAR with advice from the Board.

24. The decision to proceed to Stage 2 has been delegated to the LAR. Prior to Stage 2 approval, the costs associated with drawing up the designs are borne by 4 Futures. However, once the Authority has given approval to proceed to Stage 2 then the Authority would be liable for bid costs incurred associated with any major redesign, scheme deferral or cancellation.

#### **TUPE implications (if no TUPE implications write 'not applicable')**

25. Discussions will be held following approval of this report with all phase 3 schools to finalise the scope of FM services to be included. Where services are commissioned through the LEP, staff at the schools employed in the delivery of these facilities management and ICT services will be subject to TUPE transfer. The TUPE transfers will not occur until the commencement of operational services (see project plan above).

#### **Community Impact Statement**

26. The Community Impact Statement (including local jobs and supply chain) was included in the report to Major Project Board to appoint 4Futures, as the selected bidder, and was completed (along with the equalities impact assessment) for the entire Southwark Schools for the Future project, and approved by the Executive on May 2 2007. In summary, this project will have a significant impact upon the communities of Southwark. In particular:

- All schemes will ensure higher quality learning and teaching environments for young people.
- All schemes are to be designed to facilitate community access to the buildings as part of the extended schools agenda.
- All schemes are to be designed to provide a range of flexible spaces appropriate for the provision of integrated children's services.

27. As part of the final bid, 4 Futures included opportunities for local labour and employment, which are set out above in paragraph 19. The council's economic development team worked with the project team on this aspect of the dialogue and were involved in the evaluation of this part of the bid. Further details of the recommended selected bidder's final bid, can be sought from the project team.

## **Resource implications**

28. Staffing and associated financial implications – the staffing and associated financial implications of managing the procurement or commissioning of the BSF Phase 2 and Phase 3 projects were considered by Southwark Executive on February 17 2009 (titled “LEPco: partnership, governance and management”).
29. Legal Implications – the contract form to be used for this contract will be based upon the agreed forms of contract and commercial terms negotiated for the BSF Phase 1 and Phase 2 schemes. A legal protocol was agreed during the procurement phase setting out those areas of the contract that will need to be redrafted as a result of project specifics, and those areas of the contract which will not be amended. Project specific terms will be considered during stage 2 development.

## **Consultation**

30. The LEP has and will undertake extensive consultation in the development of its construction proposals:
- To date, 4Futures have worked closely with St Saviour’s and St Olave’s and Notre Dame to revisit the construction proposals developed within the OBC, to ensure that they develop revised deliverable outline schemes which meet the evolving aspirations of the school and offer value for money.
  - 4 Futures will involve a senior member of staff from each of the phase 3 schools in all detailed discussions regarding the development of design and service proposals.
  - 4Futures will undertake consultations with school communities: students, staff (teaching and non-teaching), parents and governors, local residents, businesses and community organisations around the school sites during stage 1, within a radius agreed with planning.
  - 4Futures will consult Community council attendees, including local residents, interest groups and ward members during stage 1 of the programme.

## **Partnerships for Schools (PfS) Approval**

31. PfS have given their Stage 0 approval, which gives the authority the necessary national government support to progress to Stage 1 work with the LEP.
32. The new Conservative-Liberal Democrat Coalition Government recently held a review of the BSF programme and stopped or put on hold a number of the BSF projects across the country. However, it has been confirmed by the Department for Education (5<sup>th</sup> July) that none of the Southwark Phase 2 or 3 schemes have been affected by this review.

## **Scope of the Schemes**

33. The scope of the LEP proposals were reviewed in the March 2010 report to Executive titled ‘Southwark Schools for the Future: BSF Phase 3’, and are set out in Table 1 of that report (attached as appendix 1).
34. To date, there have been some revisions to the strategy for phase 3 investment since the Outline Business Case. Full details of these revisions are noted in the 23<sup>rd</sup> March 2010 report to Executive, and include the separation of Bredehurst BESD School and the Pupil Referral Units, and a revised construction proposal for Notre Dame and St Saviour’s and St Olave’s. These changes demonstrate a commitment to incorporating emerging priorities and seek economies where possible whilst maintaining the desired educational outputs.

## **Contract financial implications**

35. In the March 2010 report titled 'Southwark Schools for the Future: BSF Phase 3', the proposed changes from the OBC to Phase 3, were considered and accepted, in order to make the schemes affordable. These changes included:
- The construction proposals developed with Notre Dame and St Saviour's and St Olave's have been revisited to ensure that they offer value for money as well as meeting the evolving aspirations of the school. Revised deliverable outline schemes have been developed with the Head teachers of Notre Dame and St Saviour's and St Olave's, which are at a saving to the OBC preferred option.
  - The KS3 and KS4 Pupil Referral Units and specialist education delivery has been reassessed to take into account current and future needs at a saving to the OBC preferred option.
  - Phase 3 to be progressed as a single phase with a common contract close across the programme in order to bring about financial economies in project development and contract negotiations.
36. 4 Futures will progress dialogue with the schools on the scope of FM services and TUPE matters during stage 2. This will enable a conclusion to be reached with each school within an agreed timeframe and thereafter present proposals including pricing for discussion with the school and the council.
37. It should be noted that a financial update report will be submitted for Cabinet approval following financial close of Phase 2 in Autumn 2010.

## **Conclusion**

38. The necessary conditions have been met by the LEP for approval to be given to progress to Stage 1 for these schemes.

## **KEY PROJECT ISSUES**

39. It should be noted that Stage 1 work is equivalent to outline feasibility assessment, during which it would be expected that key issues will have been identified but not resolved. The detailed project development work is the focus of Stage 2 work.
40. Stage 1 work will not commence until the Local Authority has issued a written request to 4 Futures to submit outline proposals for the new school projects. This will include indicative funding proposals setting out the maximum available capital and/or revenue it is able to commit to that New Project. It is currently scheduled for the Local Authority to submit these requests to 4 Futures in September 2010.

## **KEY PROJECT RISKS**

41. Table 2 sets out the key project risks identified at the end of Stage 0 work, with an agreed mitigation strategy. The content of this table has been discussed with the LEP and will be communicated formally in the letter authorising commencement of Stage 1 work.

**Table 2: Key project risks – Phase 3 Schools**

	Risk	Mitigation
1.	There is a risk that with the intention of phase 3 schools* being developed as a single phase with a common contract close across the programme, specific project issues that arise could lead to overall programme delays.	<ul style="list-style-type: none"> <li>Progression of phase 3 as a single phase may have to be revisited should specific project issues arise that cause delay to a single project.</li> </ul>
2.	There is a risk of further deflation of construction industry prices which would impact on the funding available from PfS.	<ul style="list-style-type: none"> <li>The council and 4Futures have worked closely with the schools to develop schemes that deliver programme budget savings.</li> <li>The impact on the anticipated funding allocation has been included in the estimated costs of the proposed schemes.</li> </ul>
3.	Unforeseen site conditions (including contamination, services, asbestos, archaeological artefacts,) result in additional costs	<ul style="list-style-type: none"> <li>During OBC, an assessment was made of abnormal site costs and additional funding provided by PfS.</li> <li>4Futures are required to undertake more detailed and intrusive surveys to ensure they are able to include provision for site issues within overall project budgets.</li> <li>Contract transfers risks for site condition to the private sector, except for those that could not have been surveyed.</li> <li>Where new sites used for phase 3, surveys to be commissioned prior to commissioning to ensure site conditions are factored in.</li> </ul>

\* With the exception of New School Rotherhithe - A further report will be considered by the Cabinet ahead of the progression of any proposals for New School Rotherhithe.

## SUPPLEMENTARY ADVICE FROM OTHER OFFICERS

### Strategic Director of Communities, Law & Governance

42. This report seeks the Cabinet Member for Children's Services approval to the procurement strategy for those schools noted in paragraph 1 of this report.
43. As noted in paragraph 7, the Executive had previously delegated all Gateway 1 (procurement strategy) decisions to the Local Authority Representative, the Strategic Director of Children's Services. However pursuant to Section 14 of the Local Government Act 2000 (as amended) the Leader may discharge this function or delegate to a member of the Cabinet. This requires a decision from the Leader, prior to the decision in this report being made, and in accordance with Article 6 of the constitution circulated to all members.
44. Paragraph 16 of this report sets out details of the exclusivity arrangements between the LEP and the council in respect of secondary schools in the BSF programme. Therefore provided that the conditions for exclusivity are met, the council is required to procure these works and services through the LEP. For this reason it is proposed that the council authorises the LEP to proceed to Stage 2, rather than undertake a separate procurement process for these works and services. If this procurement strategy is approved the LEP will be asked to proceed to stages 1 and 2. After this, the council will need to consider whether the stage 2 proposal meets the approval criteria set out in the SPA, to enable a gateway 2 (and contract award) to be proposed.

## **Finance Director**

45. This report is seeking approval for the procurement strategy for

- Notre Dame School project
- St Saviours and St Olave's School project
- Breedinghurst School
- KS3 and KS4 Pupil referral Unit Project
- Charter School Project

46. The approval of this procurement route is subject to the satisfactory close of the phase 2 schemes, the confirmation of funding available from PfS and the scope of the works to be commissioned being within the overall agreed budgets. These conditions have been met.

47. Contracts for Phase 2 were entered into in August 2010 within the funding allocated by PfS. New project requests for phase 3 are expected to be issued to 4Futures in September 2010 and so the works will be commissioned within the overall funding available. The cost of the bids to take the designs from stage 1 to stage 2 will be borne by 4Futures.

48. Stage 2 bids submitted by 4Futures will then be reviewed by the council and a report prepared for the Strategic Director of Children's Services seeking Stage 2 approval. Once stage 2 approvals have been given then the council is liable for bid costs for any major redesigns, scheme deferral or cancellation. In order to mitigate the council risk to these costs, the stage 2 bids should be robust and any change control tightly managed.

49. Partnerships for Schools have confirmed that the project funding for Southwark's BSF programme is unaffected by cuts to the overall BSF programme.

50. The bids from 4Futures will be subject to both Southwark and PfS benchmarking and Value for Money exercises to ensure best value is achieved. The Finance Director notes that the performance of 4Futures to date has been satisfactory.

51. As the programme develops the key risks, as outlined in this report, will need to be managed and their mitigation strategies implemented to ensure the overall current programme objectives are met within the available funding.

## **Southwark Procurement**

52. This report is seeking approval for the procurement strategy for

- Notre Dame School project
- St Saviours and St Olave's School project
- Breedinghurst School
- KS3 and KS4 Pupil referral Unit Project
- Charter School Project

53. It is essentially identifying the projects in paragraph 1 as forming a new project request and looking to approve the progression of these projects through to project proposal using a pre-agreed procurement route. The final approval will be covered by the submission of a gateway 2 report.

54. This report explains the background to the formation of Southwark's LEP and the surrounding contractual arrangements. Paragraph 5 confirms that a Strategic Partnering agreement was put in place on 13th May 2009. This Agreement means that provided certain approval criteria is met then the LEP has exclusivity rights in relation to the major capital projects for secondary

schools. This report therefore, acts in part as a checking mechanism to ensure that all the approval criteria have been met and there is no reason why this project should not be progressed and delivered in the agreed way.

- 55. Unlike the previous phases, the procurement strategy for phase 3 (this report) is being submitted before financial close of phase 2 and before the issue of a new project request. Paragraph 10 confirms that the revised timings of the gateway reports were approved by Executive in March 2010.
- 56. Paragraph 23 describes the process for approving Stage 1 submissions for phase 3 projects. This will involve a review by the BSF project office, Southwark Property, ICT and external advisors. Provided the conditions have been met by the LEP approval will be given for these projects to proceed to Stage 2.
- 57. Paragraph 24 highlights that once approval to proceed to stage two is given fee liability falls to the Council in the event of any major redesign, scheme deferral or cancellation. It is therefore important that management arrangements of the individual schemes remain tight at all times and change control managed appropriately.
- 58. Paragraph 17 confirms that the LEP is performing satisfactorily and that the Strategic Partnering Board confirmed that the LEP had passed the first annual track record test in May 2010.
- 59. Paragraph 38 confirms that all the necessary conditions have been met by the LEP and therefore there appears no reason why approval to progress to stage one for the projects identified in paragraph 1 should not be given.

**KEY POINT SUMMARY**

- This procurement will follow a strategic protocol
- This contract is for works and services and is replacing an existing provision

**BACKGROUND DOCUMENTS**

<b>1. Background Papers</b>	<b>Held At</b>	<b>Contact</b>
Cabinet Report: Southwark Schools for the Future: BSF Phase 3	160 Tooley Street, SE1	Rebecca Ashton 0207 525 4808
Report to Executive: SSF Outline Business Case	As above	Rebecca Ashton 0207 525 4808
Report to Major Projects Board: Appointment of Selected Bidder for Southwark's Local Education Partnership	As above	Rebecca Ashton 0207 525 4808
Executive report "LEPco: partnership, governance and management"	<a href="http://www.southwark.gov.uk/uploads/file_40673.pdf">http://www.southwark.gov.uk/uploads/file_40673.pdf</a>	Rebecca Ashton 0207 525 4808
Final business case.	160 Tooley Street, SE1 2TZ	Rebecca Ashton 0207 525 4808

## APPENDICES

<b>Appendices</b>
Appendix 1 – June 2010 Report to Cabinet, 'Delegation for contract award for Phase 2 of Building Schools for the Future' – Open Version

## AUDIT TRAIL

<b>Lead Officer</b>	Sam Fowler, Project Director, Building Schools for the Future		
<b>Report Author</b>	Rebecca Ashton, Approvals Manager, Building Schools for the Future		
<b>Version</b>	Final		
<b>Dated</b>	19 August 2010		
<b>Key Decision?</b>	Yes	<b>If yes, date appeared on forward plan</b>	July
<b>CONSULTATION WITH OTHER OFFICERS / DIRECTORATES / CABINET MEMBER</b>			
<b>Officer Title</b>	<b>Comments Sought</b>	<b>Comments included</b>	
Strategic Director of Communities, Law & Governance	Yes	Yes	
Finance Director	Yes	Yes	
Head of Procurement	Yes	Yes	
Head of Property	No	No	
Cabinet Member	Yes	Yes	
<b>Date final report sent to Constitutional Officer</b>			19 August 2010

**Appendix 1 – Included as attachment - June 2010 Report to Cabinet, ‘Delegation for contract award for Phase 2 of Building Schools for the Future’ – Open Version Link: <http://moderngov.southwarksites.com/mgConvert2Pdf.aspx?ID=3304&T=9>**